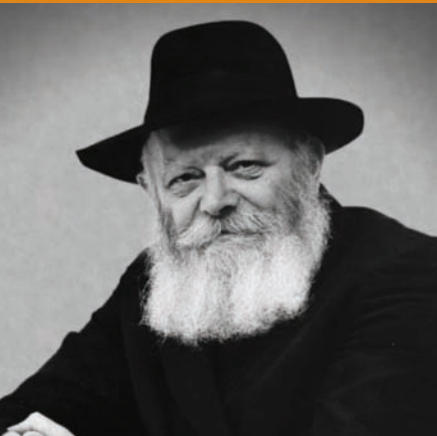




Chabad on Campus International
ANNUAL REPORT 2010



WHO WE ARE

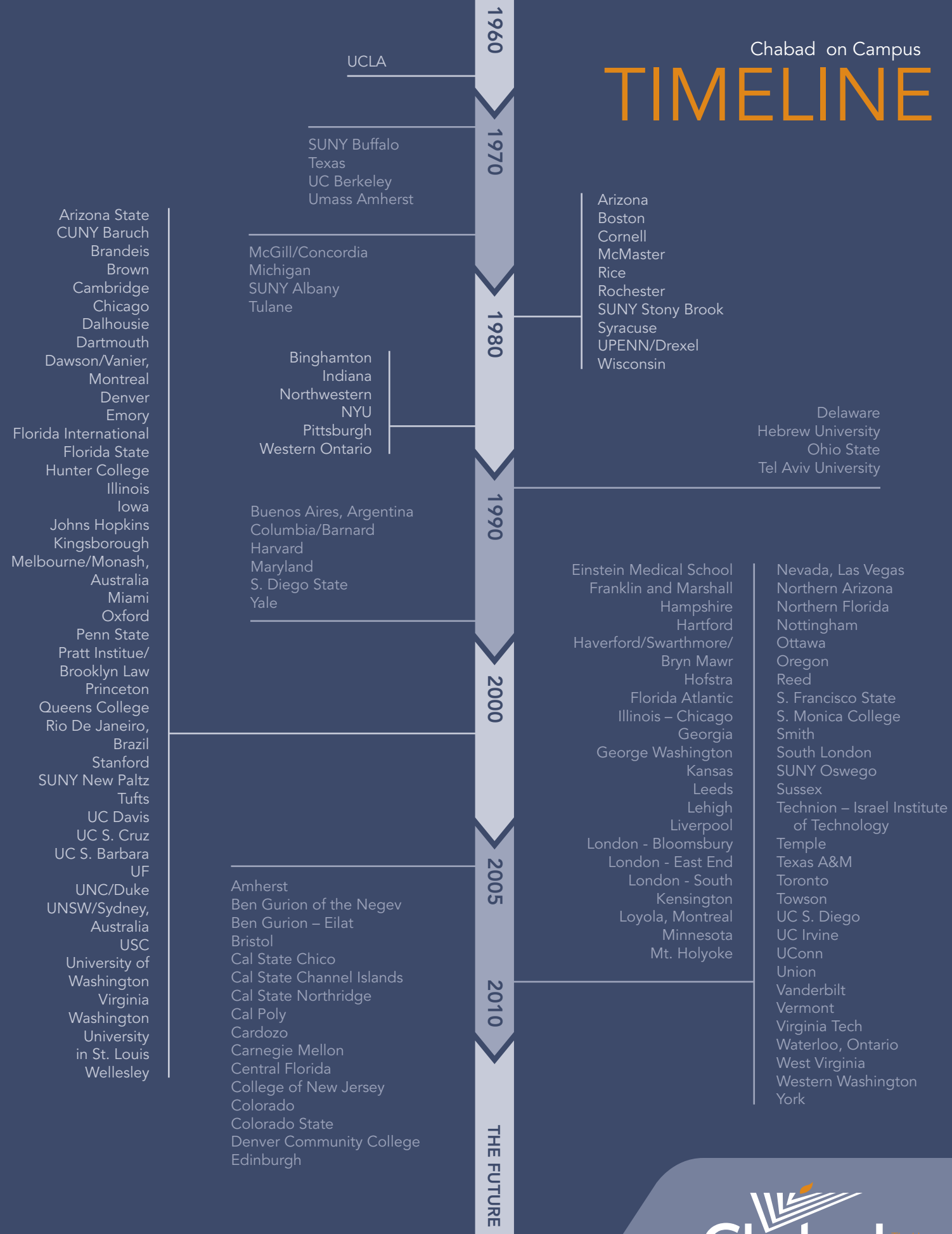
The Chabad on Campus International Foundation is the headquarters for the network of Chabad Jewish Student Centers. A Chabad Jewish Student Center seeks to be a **"home away from home"** for Jews on campus and offers a wealth of social, educational and spiritual programs at campuses across North America and around the globe. At college, students are exposed to new ideas and experiences and Chabad on Campus seeks to ensure that students graduate as stronger and more empowered Jews than when they entered.

In the early 1950s, the Lubavitcher Rebbe, **Rabbi Menachem M. Schneerson**, of blessed memory, began sending rabbinical students to campuses to serve as a resource for students. In 1969, the first Chabad Jewish Student Center was opened on the UCLA campus with the blessings and encouragement of the Lubavitcher Rebbe. In the years since, 147 student centers have been opened by Chabad at universities and colleges around the world. Each year, new couples go out to campuses to establish new Chabad Jewish Student Centers. Chabad provides services for Jewish students at 200 additional campuses with the aid of regional Chabad Centers.

Since inception, Chabad Jewish Student Centers open their doors to every Jewish student regardless of background or observance level. Programming always reflects tolerant, non-judgmental and open discussions, which is the hallmark of Chabad on Campus. A unique and critical aspect of a Chabad Jewish Student Center is the leadership provided by a dynamic couple called Shluchim (Emissaries) who create an atmosphere where students can feel safe and seek guidance on social, education and spiritual issues.

Beyond campus, Chabad on Campus creates opportunities for students to have Jewish growth experiences through a host of programming and learning opportunities and leadership training. Chabad on Campus staff participate in an annual convention of campus Shluchim to strengthen leadership skills, share outreach strategies and prepare the next year's programming.

Chabad on Campus TIMELINE





WHAT WE DO

Shabbat has always been the focal-point of the Jewish week. Each day Jews around the world countdown towards the holy Sabbath day and its divine serenity. For a student on campus, the **Shabbat experience** at Chabad Jewish Student Center becomes an even greater focus. On an average week last year, almost 7000 students flocked to their local Chabad Jewish Student Center. Far from home and family, students found comfort in spending Shabbat with their local Chabad family. It is this intangible and wholesome home-like feeling that makes Chabad on Campus such a powerful force for Jewish growth on campus.

During the **High Holidays**, Chabad on Campus reached out to Jewish students unable to go home. Staff and volunteers toured campuses offering Jewish students everything from the opportunity to greet the New Year with the traditional blast of the Shofar or an invitation to their Chabad Jewish Student Centers. Over 3000 students joined Chabad

for uplifting **Rosh Hashana services** and delicious meals. many Rosh Hashannah guests returned for **Yom Kippur services** and Sukkot parties.

Before Chanuka, Chabad on Campus distributed **holiday kits** – including a menorah, dreidel and holiday guide – to thousands of students. This campaign by Chabad on Campus reminded students on campuses with limited Jewish resources that they were not forgotten by the Jewish community. Menorahs were also sent to Jewish fraternities throughout North America.

Passover is a time that is traditionally dedicated to family gatherings. At 95 campuses, Chabad on Campus staff became surrogate family for students forced to stay on campus during this special holiday. More than 7500 students attended **inspiring services and Seders** at their local Chabad on Campus. At 26 student centers, Chabad on Campus offered **Kosher-for-Passover Meal Plans** for the complete eight-day festival.

Often, time spent off studies on campus is associated with wild parties and behavior, but for

Chabad on Campus it presents an opportunity to bring additional Jewish students closer to Judaism. Chabad Jewish Student centers provide a safe, entertaining environment for students to enjoy their college years. This year, Chabad on Campus organized over 350 events geared towards the Greek community, in addition to the Chanuka and Sukkot events, pizza parties and Purim festivals already offered.

The heart of every campus is academic study, and without a faculty, no college could carry out its most basic mission. Chabad on Campus recognizes this by providing specially designed programming and **learning opportunities** for Jewish faculty.

In November of 2008, the world was shaken with the bloody massacre of 173 innocent lives in Mumbai, India - including Rabbi Gavriel and Rebbetzin Rivka Holtzberg and their four guests tragically killed in the terrorist attack on their Chabad House. In the week following the tragedy, as the world began the painful search for meaning and comfort, Chabad on Campus responded with the **Bring-a-Friend-Shabbat**. Students were encouraged to bring a friend to spend Shabbat at Chabad on Campus, and become better acquainted with Shabbat, Judaism and other Jews. Over 13,000 students participated in Bring-a-Friend Shabbat.

Linking Hearts is Chabad on Campus' program designed for students to give back to the community by helping those less fortunate. Students are given the opportunity to add something exciting to the lives of special needs children and teenagers through visitation, playing games, outings and attending holiday programs together.

In 1970, the Lubavitcher Rebbe asked a college student about the availability of **kosher food** on campus. Realizing that the social nature of the meal experience goes far beyond merely eating, the Rebbe hoped to ensure a holistic and enriching experience for students on campus. While Chabad on Campus is not in the kosher catering business, Chabad strives to ensure that kosher food is available to all Jewish students. With the help of Chabad on Campus, kosher meal plans are now available on

Chabad on Campus BY THE NUMBERS

102 new Chabad Houses have been established since 2000 with the pioneering assistance of the philanthropic Rohr family.

142 full service Chabad Jewish Student Centers are open to college students across the globe.

350 students participated in jLearn during its pilot year.

11% growth of attendance at the Chabad on Campus International Shabbaton.

840 students graduated from Sinai Scholars in Spring 2010, **300% more** than the first group of 279 graduates in Autumn 2007.

3,497 students, during any given week, chose to enrich their Jewish knowledge at one of 408 classes hosted by Chabad on Campus.

3,646 students heard the Shofar blown on Rosh Hashana thanks to Chabad on Campus.

6,975 students joined Chabad on Campus each week for an inspiring and entertaining Shabbat meal.

23,450 emails are sent weekly to students on Chabad on Campus contact lists.

The Facts

SPEAK FOR THEMSELVES

"We had one [Seder] attendee that is a "once a year Jew" for Yom Kippur. He had read in the news that President Obama was making a Seder in the White House, and so he decided that if President Obama, who isn't Jewish, can make a Seder, then he should definitely be by a Seder! He came without any RSVP and stayed all the way to the end!"

"I've made most of my friends through Chabad House. I love everything about this place! It doesn't hurt that the food is so good either. Chabad has everything for me, food for the body and food for the soul. I've made many of my closest friends through Friday night dinners and the kosher meal plan."

"The things I learned at Chabad this year have changed my life. You have given me pride, strength, enlightenment and a refreshed spirit. Last year, I was afraid to tell people that I am Jewish because of the anti-Semitic remarks I was often getting. This year I am proud not only to tell people that I am Jewish, but to talk about the love I have for my religion."

"I think the most powerful aspect of this whole trip was spending time with others just like me. Where I come from, no one practices their Judaism openly. It was astonishing to see so many young adults proud of their heritage and exercising their faiths openly."

"Chabad provides a warm Jewish home for undergraduate and graduate students alike. Here, one can get a sense of community, a sense of identity, and hey, some good food too! My favorite event is the Friday night service and meal. After a long stressful week, it is nice to have a place to go to clear my mind, see old friends, meet new ones, and celebrate Shabbat. It's a great way to start off the weekend."

most large American campuses. In settings where there is no organized kosher food, Chabad endeavors to make kosher options available.

Chabad on Campus has always placed an emphasis on **Jewish identity** as expressed through Jewish study. Students are welcome to take advantage of their Rabbi's or Rebbetzin's vast Jewish knowledge, with **weekly classes** and **one-on-one sessions** on subjects ranging from basic Hebrew and the foundations of Jewish thought to advanced study of Talmud, Kabbalah and Chassidic philosophy.

Often, a Chabad on Campus Rabbi will invite a **guest lecturer**. During the 2009-2010 academic year, more than 450 speakers inspired Jewish students, sharing their passion and commitment to Jewish life on campus. Be it the Chief Rabbi of Israel, politicians or accomplished business leaders, these intellectually stimulating and inspiring speakers have always drawn crowds.

The **Sinai Scholars Society** is Chabad on Campus' premier educational program. It encompasses text based and experiential Jewish learning, social activities and national networking opportunities for students at 55 campuses. Sinai Scholars synthesizes the talents and resources of Chabad on Campus staff with a unique and effective semester-long curriculum prepared by the adult-education professionals at the Rohr Jewish Learning Institute. The Sinai Scholars Society has shown consistent success in attracting new students, challenging them in an academically and socially successful Jewish setting.

The Chabad on Campus **Torah Initiative** was established to ensure Jewish growth through study. **jLearn**, a part of the Torah Initiative piloted on fifteen campuses this year, brought students into a community of like-minded individuals to engage them in Jewish study. Over 350 students were encouraged to share their desire to learn and expand their Jewish knowledge. In addition to on-site classes, jLearn provides an online platform, helping to better tailor classes to the unique needs of each campus. jLearn members participate in extra curricular activities and exclusive events.



Regional Shabbatons, held in California, Binghamton, Texas, Canada, Israel and the United Kingdom, attracted hundreds of students. These weekend retreats featured inspirational programs, stimulating lectures and networking opportunities with fellow Jewish students from other colleges.

For the weekend of November 6, 2009, over 900 students from 109 universities in North America and Europe gathered in New York for the annual **Chabad on Campus International Shabbaton**. Students dined in the homes of local Chabad community members and joined with thousands of fellow Jews at Lubavitch World Headquarters. Throughout the weekend, students attended a variety of lectures, seminars and discussions on a diverse set of topics - ranging from Torah discussions and Israel to the science, environmentalism, volunteerism and feminism through the lens of Jewish thought.

The **Chabad on Campus Leadership Forum** serves as a catalyst for the growth of Chabad student groups nationwide. This year, 90 students from 50 schools across the country gathered at leadership retreats in New York and Washington (in partnership with American Friends of Lubavitch) to discuss and share plans for their Chabad House activities.

Notable Jewish leaders, including Nobel Laureate

Elie Weisel, Aipac's Howard Kohr, and philanthropists George Rohr and Stuart Mayberg addressed the students and shared their passion for Jewish life with the next generation of leaders.

Mayanot Israel, Chabad on campuses preferred Taglit-Birthright Israel trip provider, drew over 4500 applicants for its ten day tour of the Holy Land. These trips are often the highlight of the students' year and are provided free, courtesy of Taglit-Birthright Israel, and are staffed in part by Chabad on Campus personnel.

IsraelLinks is an advanced Israel trip geared towards students who are ready for an intense Jewish experience in the uniquely inspirational environment of Israel. This three week program allows students to fully explore their Jewish homeland and heritage. Students returning from IsraelLinks are often newly inspired with their Jewish identity, seeking increased social involvement with Chabad and other Jewish organizations. Since its inception in 2007, IsraelLinks has grown to provide two trips each summer.



A LOOK TOWARDS THE FUTURE

At the Chabad on Campus International Foundation, we never rest and are always seeking opportunities to expand. Building on the phenomenal success of our programming, we strive to continue to grow so as to better suit the needs of the thousands of Jewish students on campus.

In the coming year, Chabad on Campus International Foundation will invest in the continued growth of the Torah Initiative with the further roll-out of jLearn. In addition, we'll invest in pedagogical training and an added emphasis on high quality Jewish adult education created in conjunction with the Rohr Jewish Learning Institute.

Due to the success of Chabad on Campus' off campus immersion programming, Chabad on Campus will allocate more resources to regional Shabbatons.

Chabad on Campus is constantly looking to open new Chabad Jewish Student Centers on campuses around the world. This year, we will be placing a special emphasis on opening Chabad Houses at Liberal Arts Colleges.

AFFILIATE SUPPORT

Chabad on Campus has developed a system to strategically assist Chabad Houses operate even more effectively in their ever-broadening work. Called the **Strategic Initiative**, this innovative approach to Jewish communal work ensures that Chabad on Campus Shluchim have a clear understanding of how to strategically position their Chabad Student Centers for greater success. By emphasizing the unique Chabad approach to all areas of campus outreach, the Strategic Initiative uses tried and true principles of business management to help Shluchim maximize their potential.

At the end of every academic year, Chabad on Campus staff gather for the Annual International Conference of Campus Shluchim. During the conference, emphasis is placed on better implementing the Strategic Initiative and providing shluchim with an added measure of inspiration and ideas. After the conference, the Shluchim return recharged, focused and ready for a new year on campus.

During the 2009-2010 academic year, Chabad on Campus provided professionally designed marketing tools for direct mail and online fundraising, ensuring greater success in the operation of individual Chabad Jewish Student Centers.

BUDGET

The following budget reflects the scope of the programming of Chabad on Campus International Foundation and its related foundations and divisions.

	CHABAD ON CAMPUS INTERNATIONAL FOUNDATION	LOCAL STUDENT CENTERS
BUDGET	Affiliate Seed & Capital Grants	\$24,200,000*
	Affiliate Programming Grants	
	Operating Budget	
	Total Foundation Budget	
INCOME	Foundations & Corporations	\$23,500,000*
	Personal Contributions	
	Program Fees	
	Total Foundation Income	

* Note: These figures are projected and have not been audited.

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